



Better homes, better lives

# Annual Report to Tenants

Dumfries and Galloway  
Housing Partnership  
Highlights and performance  
2020-21



# Welcome to the Annual Report to Tenants for 2020-21. You'll find information about our performance over the year and what we achieved by working with our tenants and communities.

The report is based on the key indicators we give the Scottish Housing Regulator.

The impact of the pandemic on customers, and our strict adherence to social distancing, meant we did not carry out our annual customer satisfaction survey this year.

The Regulator allows social landlords to use the same indicators for up to three years. As a result, the tenant satisfaction figures reported here – which we also gave to the Regulator – are from the year 2019-20. Those figures are highlighted with an asterisk (\*).

We will carry out another full customer satisfaction survey in 2022.



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# Welcome

from DGHP Chair  
Maureen Dowden



The year will be remembered as an extraordinary and exceptionally difficult one, with unprecedented circumstances affecting Dumfries and Galloway Housing Partnership, our staff, and most importantly, our customers. The pandemic left many tenants facing severe financial hardship this year and I'm incredibly proud of the way DGHP responded in providing vital support to tenants and their families when they needed us most.

Our emergency food service EatWell, for example, supported 2733 DGHP households with emergency food packs or supermarket vouchers, while our Emergency Response Fund helped 1794 DGHP customers with one-off essential purchases ranging from fridges to mobile phone top-ups.

DGHP staff also stayed in contact by phone, text and online with tenants suffering from the effects of isolation. The reassurance that DGHP was looking out for tenants was often as important as practical help in this most difficult of years.

Our first full year as part of Wheatley Group allowed us to make significant improvements to our service, including doubling the number of our housing officers and the introduction of a new 24/7 Customer Service Centre.

We also completed the TUPE transfer of staff from Morgan Sindall to our in-house repairs team and developed a new dynamic scheduling system, as well as a new supply chain for materials, to improve our repairs service.

Despite the unparalleled circumstances and restrictions on our activities this year, we built 12 new homes over the year and invested £11m in planned improvements to our homes and communities.

The effects of the pandemic will be with us for some time, but our strong position as part of Wheatley Group, our Think Yes culture and our track record in rapidly developing new services to support our customers means we can be confident in facing future challenges. Here are some of our highlights of the year.

Landlord self-assurance is at the heart of the Scottish Housing Regulator's approach to regulation. An important element of this is our Annual Assurance Statement. We have assessed compliance against the relevant regulatory requirements and the Wheatley Group Board considered evidence at its meeting on 28 October 2020. The Wheatley Group Board has confirmed that all Registered Social Landlords which are part of Wheatley Housing Group Limited – GHA, Dunedin Canmore Housing, Cube Housing Association, Loretto Housing Association, West Lothian Housing Partnership and Dumfries and Galloway Housing Partnership – comply with all relevant requirements set out in the regulatory framework. The full statement is available to view at [www.wheatley-group.com](http://www.wheatley-group.com) We also comply with the Scottish Social Housing Charter. This Annual Report provides an assessment of our performance against the outcomes and standards.

# Supporting our customers

The pandemic left many DGHP customers facing severe financial hardship in 2020-21.

**While the safety of our staff and customers remained our absolute top priority throughout the year, our focus was on providing rapid support and personalised help to customers and their families.**

Throughout the year our staff did everything possible to support tenants and their families 24/7.

Housing officers working from home made tens of thousands of welfare calls to ensure those in crisis got immediate support.

We stayed in close contact with tenants as much as possible, particularly those who were vulnerable and isolated. This helped us target support to those who needed it. Many were claiming benefits for the first time, and others were unaware of just how much support DGHP could provide.

Our wraparound services, from money, benefits and fuel advice to help with furnishing their homes, offered vital help.

Over the year:

- 2733 DGHP households were supported with emergency food packs or supermarket vouchers through EatWell;
- 1794 customers benefitted from one-off essential purchases ranging from fridges to mobile phone top-ups through the Emergency Response Fund; and
- 1750 DGHP households received a £30 supermarket voucher to help with Christmas purchases.

We know the effects of the pandemic will be with us for some time to come, and we are committed to continuing to provide our tenants and communities with the support they need.



The Panel would like to congratulate the Group on their overall performance despite the challenges of the pandemic. We are especially pleased with the additional help provided to vulnerable customers and the continued success of the wraparound support services such as the delivery of EatWell food packages. The Panel met with subsidiary Managing Directors (MDs) to discuss performance during the pandemic, which gave us a holistic view of how the Group was performing despite the restrictions that were in place.

As well as the difficulties posed by the pandemic, Universal Credit continued to present new challenges and hardship for many. Almost a third (32%) of DGHP customers are now on Universal Credit, an increase of 7% from the year before.

We continued to support our customers through the challenges they faced during the pandemic, including attending online tribunals with the Department of Work and Pensions to represent vulnerable customers.

Our expert welfare benefits advisors and fuel advisors helped 729 DGHP customers over the year, and helped them claim almost £1.4m in benefits and tax credits they were entitled to. We also helped customers access external funding to alleviate fuel poverty. The support we provided meant many tenants avoided falling into rent arrears.

We will continue to support our customers over the next year with the difficulties posed by Universal Credit and the impact of the pandemic.

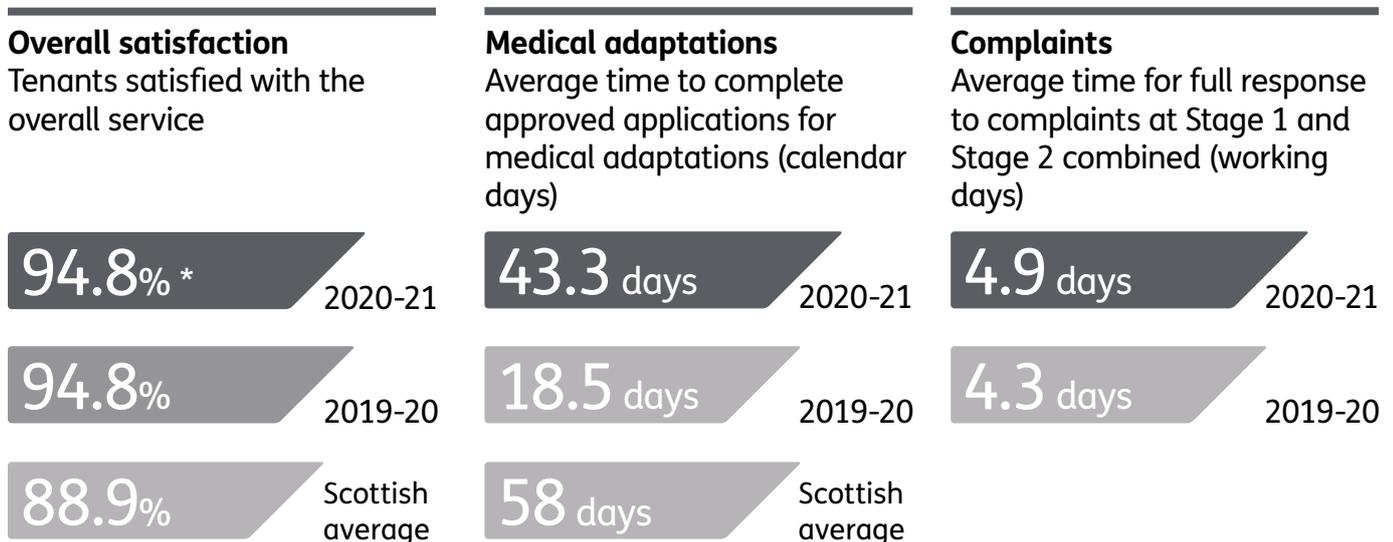
Working with Wheatley Foundation and Wheatley 360, we:

- awarded 14 young people from our homes a bursary to go to university or college; and
- provided free books every month to 31 children under five in our homes through the Dolly Parton Imagination Library initiative.

While our allocations were suspended in the early part of 2020-21, we resumed letting in August and allocated homes to those in priority need, mainly homeless households.

Over the year, DGHP allocated 396 homes to homeless people and also ‘flipped’ 21 temporary furnished homes, turning them into permanent homes for the homeless people living in them. This represented a significant contribution to tackling homelessness and rough-sleeping across the region.

Medical adaptations were suspended at the start of 2020-21 due to Scottish Government restrictions and the need to maintain social distancing to keep customers and staff safe. We contacted tenants affected to assure them we would reschedule adaptations after restrictions were lifted and it was safe to do so.



\*Same figure as last year (see page 2)

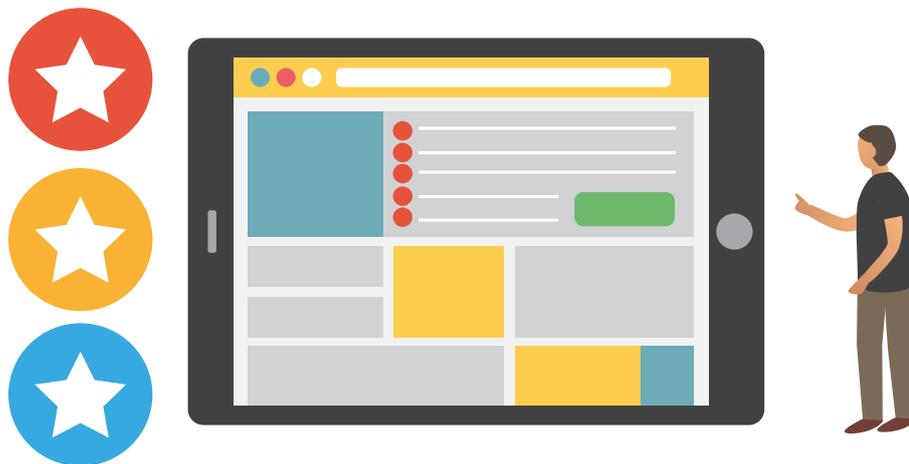
# Improving our services

**The coronavirus crisis changed how we delivered services in 2020-21, with the safety of customers and staff remaining our top priority throughout the year.**

With housing staff and customer service advisors working from home, repairs and maintenance staff continued their essential work out and about in DGHP communities, while following strict safety guidelines to keep our customers and staff safe.

Investment work crucial in terms of health and safety, including the installation of smoke and heat detectors, continued throughout the year. Non-essential internal investment work was suspended due to Scottish Government Covid restrictions.

At the start of the year, repairs services were limited to emergency and essential repairs, along with gas safety checks and servicing.



**DGHP responded quickly and decisively to changes in government guidance over the year.**

When lockdown restrictions were temporarily eased, we increased the range of services we could carry out, such as stair-cleaning and a wider range of repairs, but reverted back to emergency and essential services as restrictions tightened again.

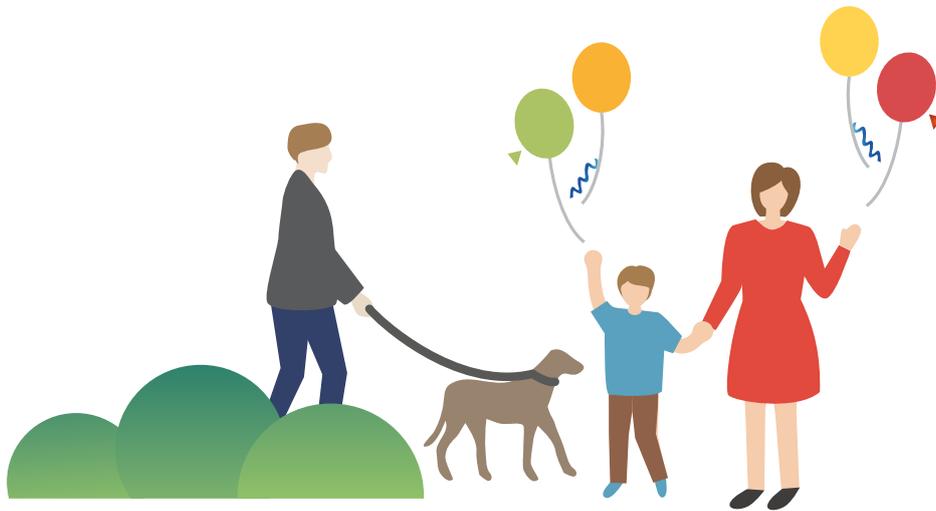
Our new-build programme, suspended at the start of 2020-21, resumed in June.

At all times we did everything possible to protect both customers and staff through strict

adherence to health-and-safety practices and the use of the appropriate Personal Protective Equipment (PPE).

Over the year, we were able to make significant improvements to our service, including doubling the number of our housing officers and introducing a new 24/7 Customer Service Centre.

The year 2020-21 was a difficult one for everyone, but we will do all we can to learn lessons from the pandemic to help make our services even better than before.



The Panel also met with senior officers, including the Performance and Procurement Lead to discuss customer focused performance measures. The Panel was pleased to be involved in the design and development of these measures and believes that they focus on the correct areas which are important to customers; repairs, environment, complaints, anti-social behaviour, and housing allocations. The Panel will continue to scrutinise the Group's performance against the agreed measures.



## Improving our neighbourhoods

**Despite the restrictions this year, we continued our work to create clean and safe neighbourhoods people are proud to live in.**

Wheatley’s Community Improvement Partnership (CIP) – made up of seconded police and fire officers and our own staff – continued to work with DGHP communities to tackle anti-social behaviour, crime and fire safety.

While Covid restrictions meant home fire safety visits were suspended over the year, we continued to support customers over the phone and online and delivered pioneering products such as fire-retardant bedding and air fryers to a number of DGHP customers.

Despite the pandemic and the fact that people spent an increased amount of time at home over the year, the total number of accidental fires in Wheatley homes fell by 5.3%.

We will continue to work with customers and communities to build on the high level of satisfaction with DGHP’s contribution to the management of their neighbourhood.

**99.9%**  
anti-social behaviour cases reported to us resolved in the past year

### The number and type of DGHP homes as of 31 March 2021

Self-contained stock			
Stock by type, apartment size and rent	Total units	Number of lettable units	Average weekly rent
1 Apt	0	0	N/A
2 Apt	2849	2766	£75.44
3 Apt	4405	4311	£82.42
4 Apt	2680	2599	£88.53
5 Apt +	304	302	£96.17
Total self-contained	10,238	9978	£82.49

(Average rents are based on lettable stock only)



# Your repairs service

When the pandemic struck in March, we were only able to provide a restricted repairs service, with the safety of our tenants and staff always our top priority.

**DGHP completed the TUPE transfer of 93 staff from Morgan Sindall to our in-house repairs team at the beginning of the financial year.**

We also developed a new dynamic scheduling system, allowing us to offer appointments that best suit the customer while dovetailing with the resources available on that day.

A new supply chain which automatically orders stock, and a new kerbside collection system, means every repairs operative has what they need for the job at the right time, improving the speed and efficiency of our repairs service. Our new, customer-focused and cost-effective repairs service won the Excellence in Housing Innovation category at the prestigious Chartered Institute of Housing (CIH) Scotland Excellence Awards this year.

At the start of 2020-21, our repairs and maintenance service was restricted to emergency and essential services only.

Throughout the year, our overriding priority was the safety of our staff and customers.

As lockdown restrictions were temporarily eased, we were able to increase the range of essential repairs we could carry out, but reverted back to emergency and essential services as restrictions tightened again.

Despite the challenges of strict health and safety guidelines, new processes to keep people safe, as well as restrictions on travel, DGHP still managed to deliver more than 26,700 reactive repairs over the year.



We understand the provision of many Group services was impacted by the exceptional circumstances of Covid-19, for example the repairs service, and are pleased with the progress made so far in the remobilisation of these services. In particular, we are happy with the improvement in repairs being completed right first time which is a significant improvement since our previous review.

**Despite the difficulties we faced this year, the average time to complete non-emergency repairs was reduced to 5.6 working days, down from 8.4 working days the year before.**

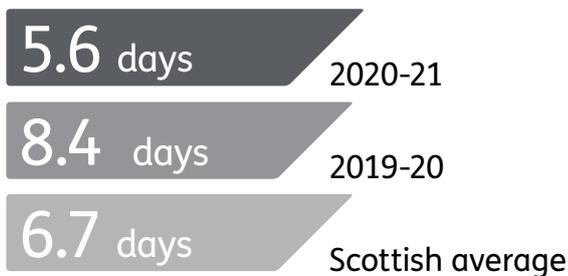
The percentage of reactive repairs completed right first time, at 93.5%, was up from last year's figure of 83.5%.

Satisfaction with repairs or maintenance carried out in last 12 months stood at 94.4%, up from 92.4% the year before. We will continue to work hard to improve on this still further for next year.

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### Non-emergency repairs

Average time to complete non-emergency repairs



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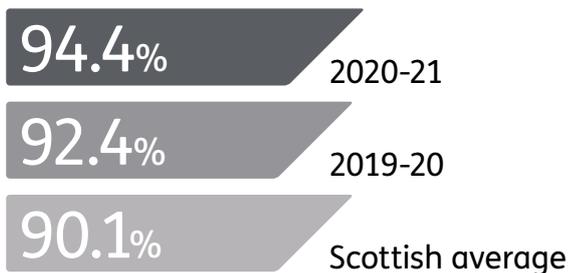
### Gas safety

Like all social landlords, DGHP has a statutory obligation to carry out gas safety checks in tenants' homes within 12 months of a gas appliance being fitted or its last check. Scottish Government restrictions, and the fact many customers were shielding, meant there were 298 times this year we weren't able to complete all gas safety checks within 12 months. But we prioritised safety certificates which had expired in the early part of 2020-21, and all checks were successfully carried out by September 2020.

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### Repairs and maintenance

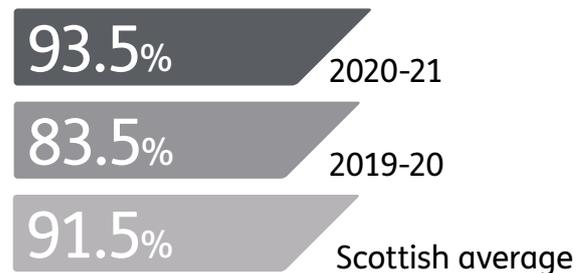
Satisfaction with repairs or maintenance in last 12 months



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### Reactive repairs

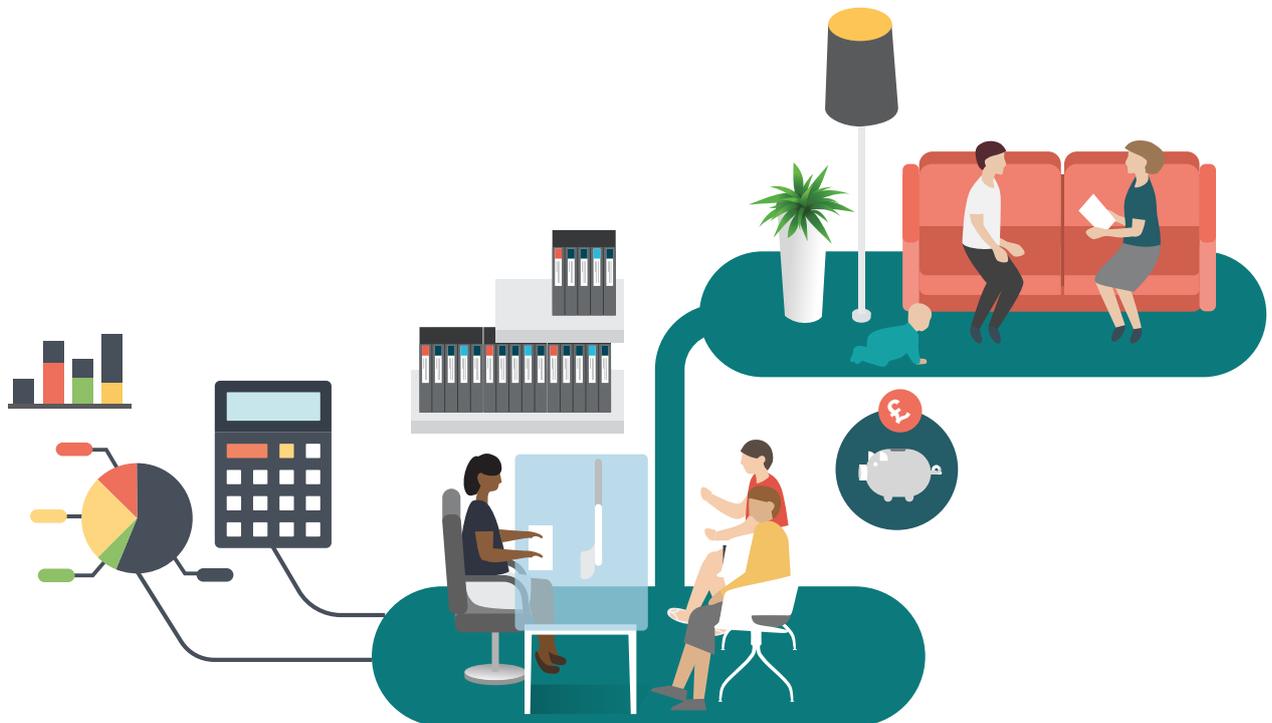
Reactive repairs completed right first time



# Rent and value for money

We know how difficult last year was for our tenants, and many will continue to face challenges posed by the impact of the pandemic.

That's why it's more important than ever that tenants feel their homes and services are good value for money.



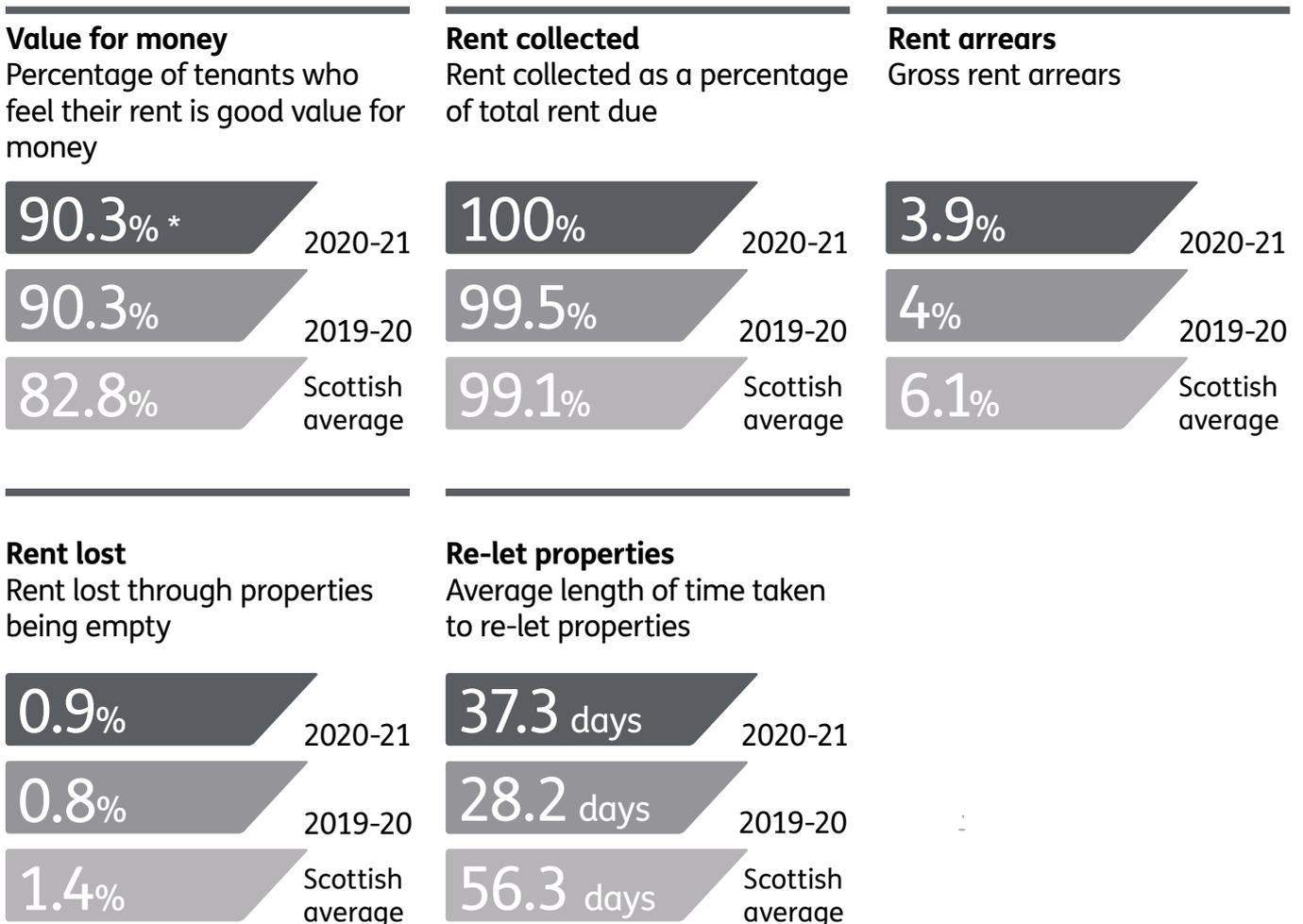
**Moving on to Universal Credit caused unprecedented challenges for many of our customers and we worked hard to help them access support available and to pay their rent and other household bills.**

Despite the extraordinary difficulties posed by the pandemic and the severe financial hardship faced by many customers, we managed to maintain high levels of performance across the indicators reported each year to the Scottish Housing Regulator.

Our gross rent arrears stood at 3.9%, slightly down from last year's figure of 4%, while rent collection increased from 99.5% to 100%.

The average days to let properties figure reflects the fact that Scottish Government restrictions meant we were unable to let homes for part of the year.

The impact of the pandemic will be with us for some time to come, and we will continue to do all we can to help tenants overcome the difficulties they face and ensure they feel their homes and services are good value for money.

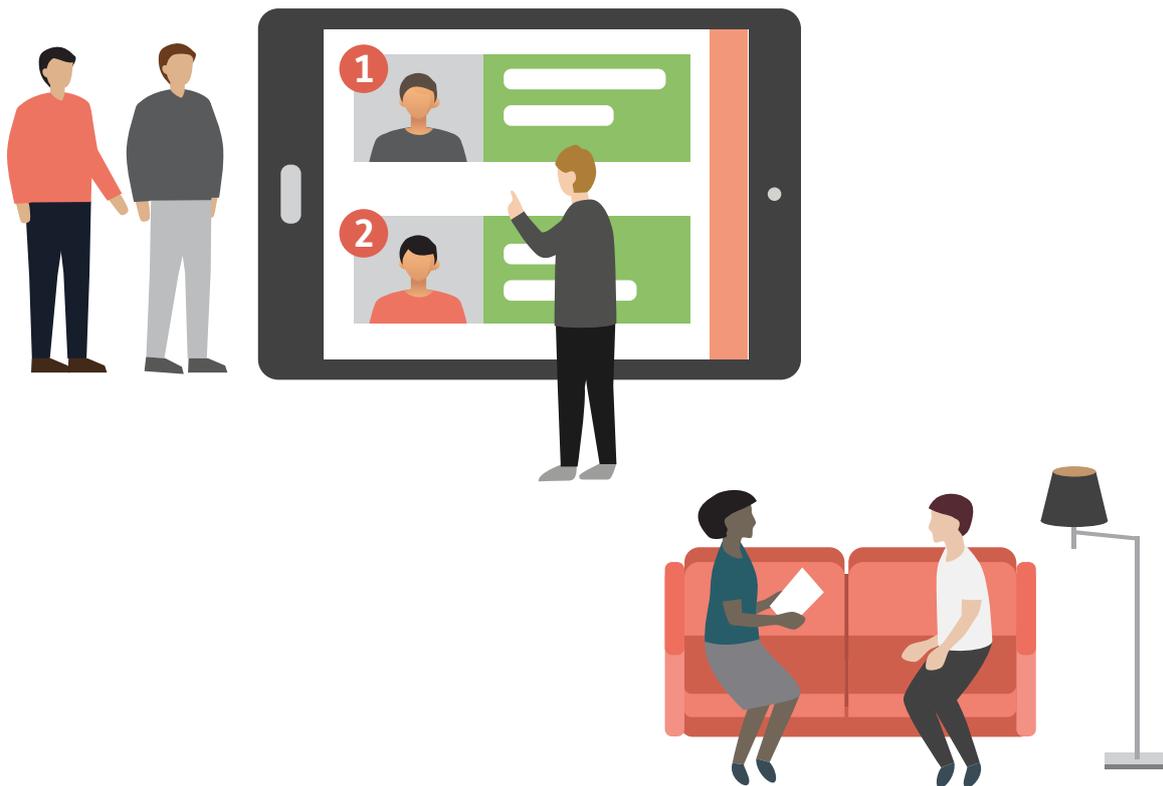


\*Same figure as last year (see page 2)

# Engaging with customers

In what has been a difficult year for everyone, engaging more effectively with our communities became more important than ever.

At DGHP, we have been determined to engage with and support our communities in every way we can.



We acknowledge the importance of tenant engagement and the opportunity for customers to give their views and have ownership over their communities. The Panel met with the MD of Dunedin Canmore to give our feedback on the new Group engagement framework, Stronger Voices, Stronger Communities. We are looking forward to the implementation of this and will work closely with the Stronger Voices team to improve customer engagement and encourage participation.

**We continued to support our customers to get online and to encourage them to engage with us through our digital channels and online self-service accounts.**

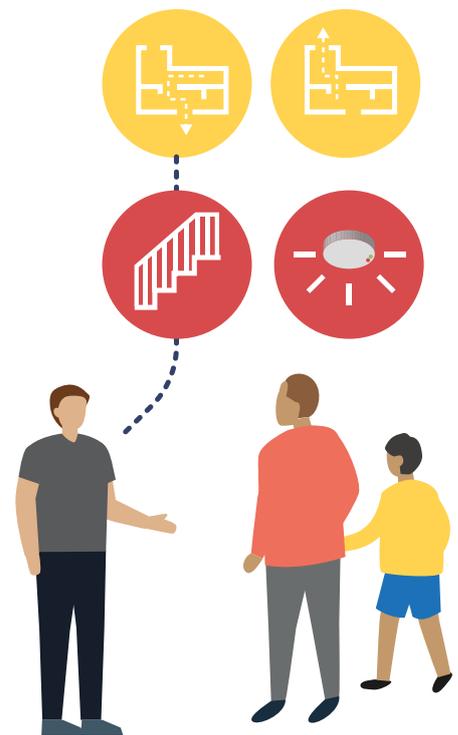
We continued to embed our innovative new approaches to services and supporting our customers. Housing officers, for example, introduced new ways of talking with customers online, such as through WhatsApp, FaceTime and Zoom.

DGHP’s online channels and services, which offer our customers easy and convenient ways to pay bills and access advice and information, continued to grow in size and popularity.

More than 1,000 customers signed up to the self-service portal on the DGHP website over the year, up from 157 the year before.

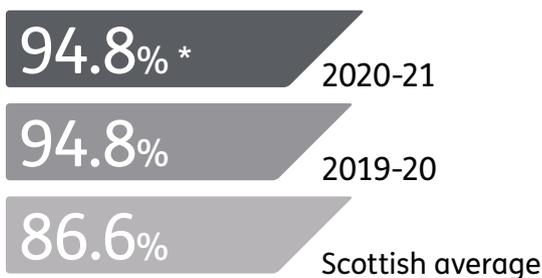
Our combined followers on social media channels Facebook and Twitter stood at more than 6360, up from 5660 the previous year.

We know how important it is for tenants to be informed about services and decisions and to have opportunities to be involved in decision-making. Our new engagement framework – Stronger Voices, Stronger Communities – will help us give customers more control over the services they want and create even more opportunities for all customers to be involved.



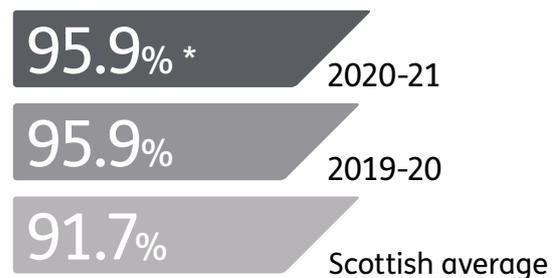
**Decision making**

Percentage of tenants who were happy with opportunities to participate



**Keeping you informed**

Tenants satisfied with their landlord keeping them informed about their services and decisions



Are you happy with how information is presented in this report? We can use your feedback to help improve things for other people. Email us at [customerservice@dghp.org.uk](mailto:customerservice@dghp.org.uk) or phone us on 0800 011 3447.

\*Same figure as last year (see page 2)

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Dumfries and Galloway Housing Partnership Limited.  
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